





CORPORATE HUMAN RIGHTS BENCHMARK

2020 Report Findings

Monday, November 23, 2020

Panelists





Camille Le Pors
Lead, Corporate Human
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Global Head of Sustainable
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Mary Wroten
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Ford Motor Company

Panelists





Camille Le Pors Lead, Corporate Human Rights Benchmark, World Benchmarking Alliance (WBA)



Corporate Human Rights Benchmark



@rankBHR @SDGBenchmarks #chrb #bizhumanrights



Automotive results

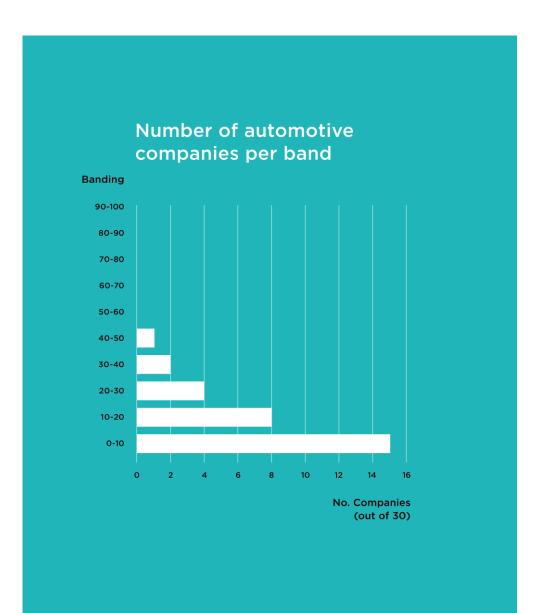




- 30 automotive companies
- Assessed for the first time by CHRB
- 6 measurement themes
- ~50 indicators per company
- Methodology grounded in UNGPs and other recognised frameworks
- Assessment based on publicly available information

Automotive results





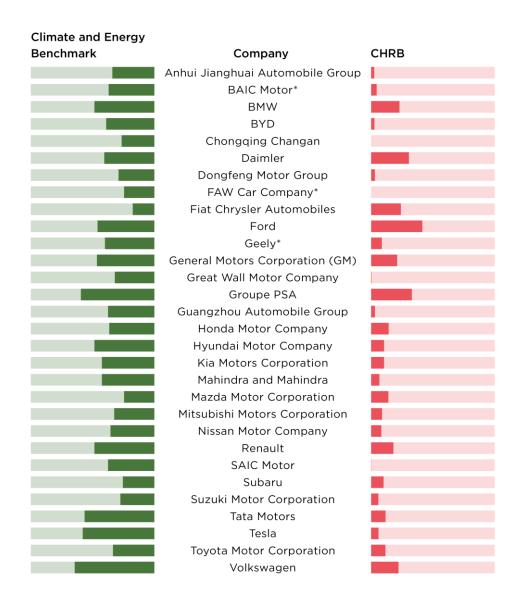
Average score:

12%

Banding	Company	Key	informa	ation
40-50	Ford			
	Groupe PSA			X
30-40	Daimler			
	Fiat Chrysler Automobiles			
00.70	BMW			
20-30	Volkswagen			
	General Motors Corporation (GM)	Į.		X
	Renault			X
	Honda Motor Company	Ţ		X
	Mazda Motor Corporation			
10-20	Tata Motors	Ţ		Χ
10-20	Toyota Motor Corporation			
	Kia Motors Corporation	Ţ		X
	Hyundai Motor Company	I		X
	Subaru	Ţ		X
	Mitsubishi Motors Corporation	Ţ		X
	Geely	I		X
	Nissan Motor Company	Ţ		
	Mahindra and Mahindra	I		X
	Tesla	I		X
	Suzuki Motor Corporation	Ţ		X
	BAIC Motor	I		X
0-10	Dongfeng Motor Group	Ţ		X
	Guangzhou Automobile Group	Ţ		X
	BYD	Ţ		X
	Anhui Jianghuai Automobile Group	Ţ		X
	Great Wall Motor Company	Ţ		X
	SAIC Motor	Ţ		X
	Chongqing Changan A	Ţ		X
	FAW Car Company	Ţ		X

Automotive results







CHRB Core UNGP results





- 199 companies
- 4 sectors
- CHRB Core UNGP indicators
- 13 indicators per company
- Core expectations of the UNGPs:
 - High level commitments
 - Human rights due diligence
 - Access to remedy
- Assessment based on publicly available information

CHRB Core UNGP results



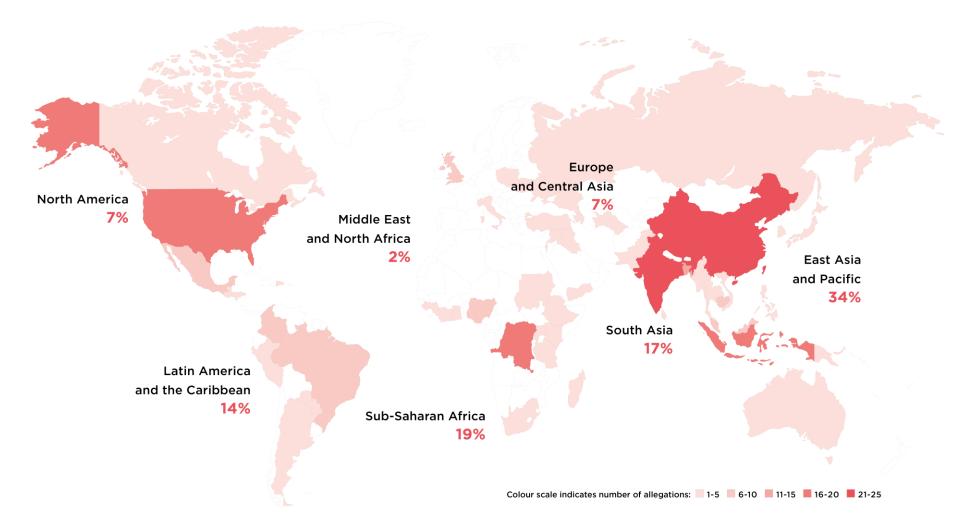
- Too many companies are failing to meet human rights due diligence expectations
- A growing number of companies are getting better at the fundamental policy and process requirements, but...
- ... many still lag behind
- ... and these commitments and processes
 need to deliver results on the ground



2020 results – all sectors

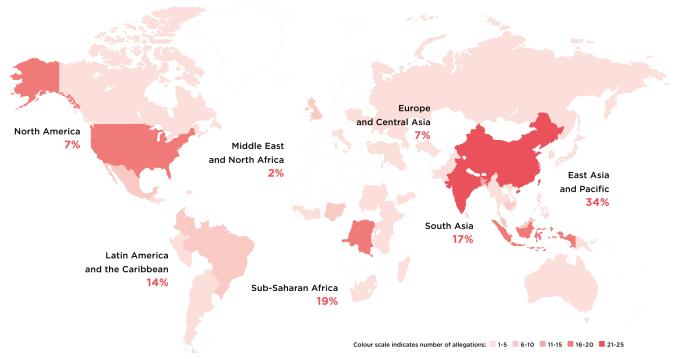


Negative human rights impacts are overwhelmingly felt in developing countries

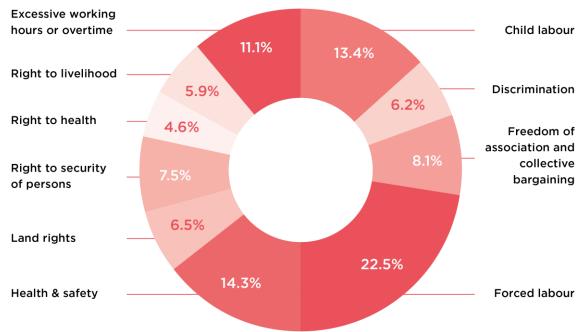


2020 results – all sectors

- Of the 229 companies assessed, 104 had at least one allegation of a serious human rights impact
- 225 allegations of serious human rights impacts







- Companies engaged in a dialogue with stakeholders in less than 1/3 of cases
- Companies provided effective remedy that was satisfactory to the victims in only 4% of cases

CHRB Core UNGP results - AG



Score out of 26	Company	Score change from 2019 on the CHRB Core UNGP indicators	Key info	/ ormat	ion
25	Unilever	-0.5	!		X
22	PepsiCo	+3.5			
21.5	Heineken	-0.5			
21.5	Tesco	+5			
20.5	Marks & Spencer	-1			
20.5	Nestle	+2.5			
19	Glencore	+4			
18.5	Diageo	-0.5			
18	Wilmar International	+3			
17.5	Woolworths Group	+3.5			
17	Coca-Cola Company	-4			
17	Coles Group	+5			
17	Danone	0			
16.5	Compass Group	+8.5			
16.5	Kellogg's	-1			
16.5	The Hershey Company	+9			
15	Kerry Group	+6			
15	Mondelez International	-1			
14.5	Anheuser-Busch InBev	+0.5			
14	General Mills	+3			
13.5	Aeon	+1.5			
13.5	Ahold Delhaize	+7			
12	Kirin Holdings	+1.5			
11	Pernod Ricard	0			
10.5	Archer Daniels Midland (ADM)	-1			
10.5	Asahi Group	0			
10	McDonald's	+0.5			
9.5	Walmart	+1.5			

				_	-
9	Carrefour	-1.5			Χ
8.5	Carlsberg	+1	1		
8	Monster Beverage	+4			
7.5	Associated British Foods	0			
7.5	Kraft Heinz	+0.5	1		
7.5	Kroger	0			
6.5	Hormel Foods	+2	1		
6	Amazon	+1.5			
6	Sysco	-1			
6	Tyson Foods	+1	1		X
5.5	Lindt & Sprüngli	+1.5			
5.5	Suntory Beverage & Food	0	1		
5	BRF	0	1		Χ
5	Costco	+2	1		Χ
5	Seven & I Holdings	0	1		X
5	Target Corporation	+0.5	1		
4.5	FamilyMart Co., Ltd	+2	1		
4.5	Starbucks	0	1		
4	Yum! Brands	0	1		
3.5	Alimentation Couche-Tard	+1.5	1		Χ
3	SACI Falabella	-1	1		X
2.5	Brown-Forman Corporation	0	1		Χ
2	Shoprite Holdings	+1	1		X
1.5	Conagra Brands	0	1		X
1.5	Constellation Brands	0	1		Χ
1.5	McCormick	0	1		Χ
1.5	Yili Group	0	1		Χ
0.5	George Weston	N/A	1		
0	Kweichow Moutai	0	1		Χ
= Score	es 0 on HRDD (B.2)	rious allegation	x = Non-e	nga	ged

CHRB Core UNGP results - AP



WHITE SERVICES		_		-
The same	Score out of 26	Company	Score change from 2019 on the CHRB Core UNGP indicators	Key information
A STATE OF THE PARTY OF THE PAR	23	Adidas	+0.5	
Management of the late of	21.5	Tesco	+5	
Marie Control	20.5	Marks & Spencer	-1	
	19.5	Fast Retailing	+1.5	
STATE OF THE PARTY OF	18.5	Gap Inc.	-0.5	
	18.5	VF Corporation	0	
	17.5	Burberry	+0.5	
STATE OF LABOUR.	17.5	Industria de Diseño Textil (Indite	ex) -0.5	
III SAN DESCRIPTION	16.5	Puma	+3	
	15.5	Hennes & Mauritz (H&M)	-0.5	
ALC: NAME OF TAXABLE PARTY.	15.5	Nike	+4	
	14.5	Under Armour	+4.5	
Allow Allin	14	Kering	+4	
CONTRACTOR OF THE	13.5	Aeon	+1.5	
THE REAL PROPERTY.	13.5	Wesfarmers	+1	
10000	13	Gildan Activewear	+4.5	
	13	Hanesbrands	-2	X
THE RESERVE TO SERVE THE PERSON NAMED IN COLUMN TWO IN COL	13	Next	0	
	11.5	Lululemon Athletica	+3.5	
	11.5	Nordstrom	+4	
	11.5	PVH Corporation	+7.5	
	11	LVMH Moet Hennessy - Louis Vu	uitton +2.5	
	9.5	Hermes International	+3	
	9.5	Walmart	+1.5	
1100	8	Hugo Boss	+2	
1997	7.5	Associated British Foods	0	
A - X Y I	6.5	Pou Chen Corporation	N/A	I
(m)	6	Amazon	+1.5	
The second second				

Score out of 26	Company	Score change from 2019 on the CHRB Core UNGP indicators	Ke; inf	y orma	ition
6	Ralph Lauren Corporation	+2.5	1		
6	Skechers	+4	1		
5	Carter's	0	1		X
5	Costco	+2	1		X
5	L Brands	-0.5			X
5	Macy's	+1	1		
5	Mr. Price	+0.5	1		X
5	Tapestry	0	1		
5	Target Corporation	+0.5	1		
4.5	Columbia Sportswear	0			X
4.5	Prada	-0.5	1		
4	Capri Holdings	+1	1		X
4	Page Industries	0	1		X
4	Salvatore Ferragamo	+1	1		
4	The TJX Companies	0	1		
3	Foot Locker	0	1		X
3	Kohl's	+2	1		X
3	SACI Falabella	-1	1		X
2.5	ANTA Sports Products	+0.5	1		X
2	Ross Stores	0	1		X
1.5	LPP	+1	1		X

CHRB Core UNGP results - EX



	11/			
No.	Score out of 26	Company	Score change from 2019 on the CHRB Core UNGP indicators	Key information
	25	Eni	+6	
A STATE OF THE PARTY OF	23.5	Rio Tinto*	0	
	21.5	BP	+4.5	
AND DESCRIPTION OF THE PARTY OF	20.5	Repsol	-0.5	
10.	20.5	Royal Dutch Shell	+2	
The state of the s	20.5	Total	+1	
	20	Anglo American	0	
	20	Freeport-McMoRan	-0.5	
	19.5	BHP Group	-1	
	19	Glencore	+4	
	19	Newmont Corporation	0	
	18.5	Teck Resources	+5	
	18	LafargeHolcim	+9	
	17	Barrick Gold Corporation	0	X
	16	PTT	+3	
	14.5	Petroleo Brasileiro (Petrobras)	+2	
	14	Woodside Petroleum	+7.5	
	13.5	OMV	+3.5	
	13	Chevron Corporation	+4	
	13	Equinor	+2	
4	13	Grupo Mexico	+4	
	12	ConocoPhillips	-1	
	11	Ecopetrol	-1.5	×
A STATE OF THE REAL PROPERTY.	11	Severstal	+4.5	
	10	Rosneft	+3	1
	9.5	Occidental Petroleum	-0.5	!
1	9.5	Siam Cement (SCG)	+2.5	P x
	8	ArcelorMittal	0	1
the second second	8	Novolipetsk Steel	+4.5	1

				-	1.00
8	POSCO	-1		•	V
8	Sasol	-1		[X
7.5	Lukoil	+1	!		
7.5	ENEOS Holdings	+0.5	•		
7	HeidelbergCement	+1.5			
7	Nornickel	+2.5			~
6	Coal India	-3		•	X
		+1			X
6	Suncor Energy				
5	Exxon Mobil	-1.5			
5	Inpex	+0.5	1		
4.5	Gazprom	+3			
4.5	Oil and Natural Gas	0	1		X
	Corporation (ONGC)				
4.5	PetroChina	0	!		X
3.5	Marathon Oil	N/A	!		X
3.5	UltraTech Cement	+1			X
3.5	Vulcan Materials Company	0	!		X
3	Phillips 66	0	!		
3	Tatneft	0	!		X
2.5	China Petroleum and Chemical	+1	!		Χ
	Corporation Limited (Sinopec)				
2.5	EOG Resources	+1	!		
2.5	Nippon Steel Corporation	-1	!		X
2	Devon Energy Corp	0	!		
1.5	Anhui Conch Cement	0	!		X
1.5	China National Offshore Oil Corporation	0	1		Χ
	(CNOOC Group)				
1.5	China Shenhua Energy	+1.5	1		Χ
1	Saudi Aramco	N/A	!		X
1	Surgutneftegaz	+1	!		X
! = Scores	o on HRDD (B.2)	allegation x = N	on-ei	าตลด	ed
· Scores	O SITTING (BIZ) - At least 1 serious	anegation X = 14	J. 1	·9u9	Ju

CHRB Core UNGP results - ICT



Score out of 26	Company	Score change from 2019 on the CHRB Core UNGP indicators	Key inform	nation
22	Ericsson	+12		
18.5	Hewlett Packard Enterprise	+0.5		
17	HP	+4.5		
15	Cisco	+2.5		•
14.5	NXP Semiconductors	+5.5		•
14	Samsung Electronics	+2.5		•
13.5	Intel	0		
13	Microsoft	+4		•
12	Corning	+6.5		
11	TSMC	+2		
10.5	Nokia	+3		•
10	ASML	+3		
9.5	SONY	N/A		X
9.5	Walmart	+1.5		
9	Western Digital	+7.5		•
8.5	Hitachi	+1		
8.5	Qualcomm	+6		
8.5	Tokyo Electron	+2		
8	Canon	0	!	•
8	Dell	N/A		•
8	Lam Research	+3		
7	Apple	-0.5		•
6.5	Micron Technology	0		
6.5	Panasonic Corporation	N/A	·!	•
6	Amazon	+1.5		•
6	Texas Instruments	-1		•
5.5	Murata Manufacturing	+1		•

5.5

Nintendo

	Score out of 26	Company	Score change from 2019 on the CHRB Core UNGP indicators	Ke _y	/ orma	tion
ı	5.5	SK Hynix	+2			
н	4.5	Amphenol	+2.5	1		
ı	4.5	Applied Materials	+1.5	1		Χ
П	4.5	Infineon Technologies AG	0	1		X
ı	4.5	Nvidia	+0.5	1		
П	4.5	TE Connectivity	+1	1		
ı	4	Analog Devices	+1	1		Χ
П	4	Hon Hai Precision Industry Co.,	0	1		
ı		Ltd. (Foxconn)				
П	4	Skyworks Solutions	0	!		X
	3	BOE Technology Group	+1	1		Χ
П	3	Microchip Technology	+1.5	!		
١	2.5	Broadcom	0	1		Χ
П	2.5	HOYA Corporation	0	!		
	2.5	Kyocera Corporation	0	1		X
	1	Keyence Corporation	0	1		X
	1	Largan Precision	0	!		X

Panelists





Marte Borhaug

Global Head of Sustainable
Outcomes,
Aviva Investors

Panelists





Mary Wroten Director of Global Sustainability, Ford Motor Company



CHRB: Automotive Perspective

November 23, 2020

Mary Wroten
Director of Global Sustainability

REFLECTING ON 20 YEARS

We've made great progress in sustainability over the last 20 years. Having initially focused on environmental issues, our approach to sustainability has since become much broader.

1999

Publish our first Corporate Citizenship report, "Connecting with Society"

"We are in the early stages of exploring what the mobility issue means for Ford now and for the future, and what role the Company can constructively play."

2003

Establish Ford Driving Skills for Life education program

Adopt the Code of Human Rights/Basic Working Conditions

2004

Reopen our Ford Rouge Center with its living roof, daylighting system and waste minimization

Launch the Escape Hybrid

2005

Human Rights Campaign names Ford a Best Place to Work for LGBT equality and awards a 100 score for the first time

2007

Introduce SYNC, a handsfree connectivity system

Join the United States Climate Action Partnership and UN Global Compact

Launch 2008 Ford Mustang with the first soy foambased seats and headrests

2009

Launch the EcoBoost engine, which optimizes power and efficiency using turbocharging and direct gasoline injection

2014

Implement Partnership for a Cleaner Environment (PACE) program

Become a signatory to the UN CEO Water Mandate

Announce a saving of more than 10 billion gallons of water

2015

Develop the Ford Mobility plan, advancing connectivity, mobility, self-driving vehicles and big data

Begin exploring self-driving vehicle technology

Launch the new, lightweight all-aluminum F-150

2016

Form a new business, Ford Smart Mobility

Become a signatory to the UN Sustainable Development Goals (SDGs)

Become the first OEM to join the Responsible Business Alliance (RBA)

2018

Ford-owned Autonomic develops the Transportation Mobility Cloud

Meet our goal, set in 2010, to reduce operational GHG emissions per vehicle produced by 30 percent (eight years early)

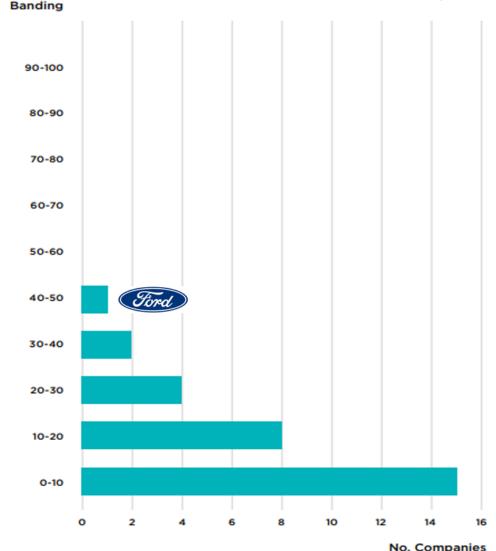
Celebrate 10 years of soybean-based foam in more than 18.5 million vehicles built in North America

Conduct a formal UN human rights saliency assessment

Automotive Industry Performance



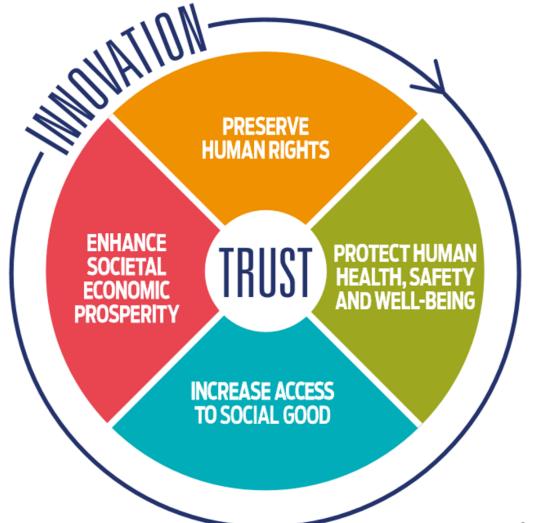
- Graph shows the number of automotive companies (out of 30) per scoring band
- Cross Industry Average is 36%
- Auto industry average 12%
- CHRB has helped Ford improve
- Scoring provides an opportunity to measure progress on human rights performance



Source: Corporate Human Rights Benchmark 2020 Key Findings, Figure 3, p.13



Model of Human Progress



- Human rights are as defined by UN Convention on Human Rights
- Human health, safety, & well-being encompasses stakeholders' physical and mental health
- Economic prosperity is the economic footprint of Ford in community
- Companies provide access to a 'social good' (at Ford, this is mobility)
- Trust refers to stakeholder trust in Ford
- Innovation refers to product and process innovation at Ford







Q&A

Resources



- 2020 Corporate Human Rights Benchmark Report
 (World Benchmarking Alliance)
- Sign-on to the <u>Investor Statement</u> calling on companies to improve performance and disclosure on human rights



Sign up to become a member: https://bit.ly/2IOYDA9

For more information, contact: adorett@iccr.org